

Disclaimer



This presentation contains forward-looking statements relating to the industry and business outlook, forecast business plans and growth strategies of the Company. These forward-looking statements are based on information currently available to the Company and are stated herein on the basis of the outlook at the time of this presentation. They are based on certain expectations, assumptions and premises, some of which are subjective or beyond our control. These forward-looking statements may prove to be incorrect and may not be realized in future. Underlying the forward-looking statements is a large number of risks and uncertainties. Further information regarding these risks and uncertainties is included in the Company's other public disclosure documents on its corporate website.

Furthermore, this presentation also contains statements based on the Company's management accounts, which have not been audited or reviewed by the Auditor. Shareholders and potential investors should therefore not place undue reliance on such statements.

Our Total Solution Offerings across HR Value Chain



















Our Revenue Model¹





Business Users

verified business users 581,587



Data-driven package

Closed-loop services

Other HR related charge services based on demand

ZaaS Platform



Individual Users

registered users 56.3MM



Career opportunities

Connection

Personalized services



Headhunters and other talent service providers

verified headhunters 159.146



Access to talent

Revenue sharing with Liepin

SaaS Platform



Revenue from providing human resource services to business customers

- Talent acquisition
- Other human resource service



Revenue from providing professional career services to individual users

- Premium membership
- CV review
- Career coaching

1Q 2020 Financial Results Highlights





Solid revenue growth



Revenue growth 1Q 2019-1Q 2020 YoY

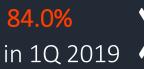




Growing operating leverage

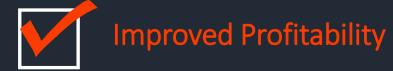


Operating expenses¹ as % of revenue



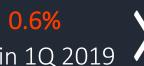


in 1Q 2020





Non-GAAP profit as % of revenue²

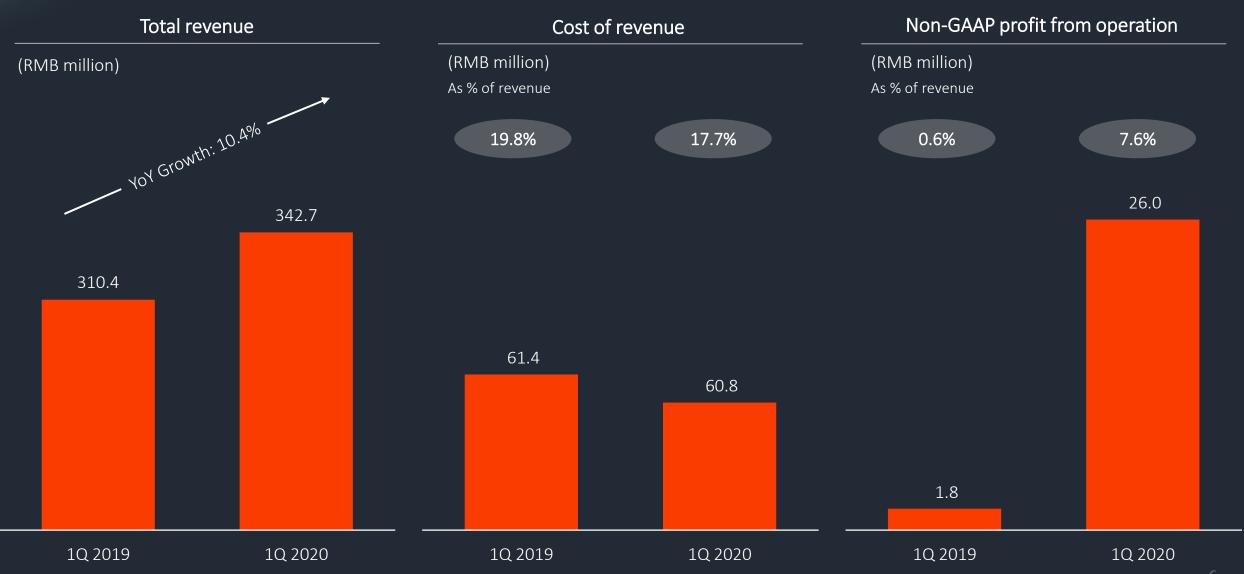




7.6% in 1Q 2020

Robust Revenue Growth with Growing Operating Leverage





Strengthening Financial Profile



	For the year ended December 31			For the quarter ended March 31	
(RMB million)	2017	2018	2019	2019	2020
Revenue	824.7	1,225.3	1,513.5	310.4	342.7
% YoY growth	40.5%	48.6%	23.5%		10.4%
Gross profit	693.0	987.7	1,167.7	249.0	281.9
% margin	84.0%	80.6%	77.2%	80.2%	82.3%
Profit/(loss) from operation	35.3	(5.7)	131.8	(11.7)	1.5
% margin	4.3%	(0.5%)	8.7%	(3.8%)	0.4%
Non-GAAP profit from operation	35.3	89.9	185.6	1.8	26.0
% margin	4.3%	7.3%	12.3%	0.6%	7.6%